25X1 -

## Approved For Release 2002/197410 MELASTOR 75B00326R000100200018-4

| ON PROHIBITED    | 2011ay 74   1        | 3 08z                                                     |
|------------------|----------------------|-----------------------------------------------------------|
| 11               | 16                   |                                                           |
| 12               | 17                   |                                                           |
| 13               | 18                   |                                                           |
| 14               | 19                   |                                                           |
| 15               | 2Ø                   |                                                           |
| -<br>-<br>-<br>- | 11<br>12<br>13<br>14 | 11     16       12     17       13     18       14     19 |

| 25X1A          | S E C   | R E   | T 200845Z I | 1AY 74 CITE 0308            |
|----------------|---------|-------|-------------|-----------------------------|
| 25X1A<br>25X1A | IMMED I | •     |             | - RYBAT RYBAT               |
|                | REF:    | Α.    |             | OURIER PROBLEMS             |
| •              |         | В.    |             | - COURIER PROBLEMS          |
| •              |         | C.    |             | COURIER PROBLEMS            |
| ) ; !          |         | D.    |             | ON TO DELAY TAKE            |
|                | PLAY    | TA KE | ,           |                             |
| 2 <b>5</b> X1A |         | E.    |             | - SUGGESTS A BE BRIEFED AND |
|                |         |       |             | STATES DECISION UP TO USAFE |

SUBJ: "ALL FOR WANT OF A HORSESHOE NAIL."

25X1A FOR |

OF WHICH YOU ARE UNAWARE. FIRST, THE T-39 WAS NOT HELD UP IN EXCESS OF AN HOUR WAITING FOR THE TAPE TO BE DUPED. THE T-39 WAS TURNED AROUND IN ONE PLUS FIFTEEN. AS A PILOT YOU CAN CERTAINLY APPRECIATE THERE IS A CERTAIN AMOUNT OF TIME CONSUMED IN TAXIING, REFUELING, REFILING (STOPOVER FLT PLANS NOT ALLOWED UNDER ICAO), AND RECEIVING NECESSARY QLEARANCES. WRAPPING THE TAKE AND DUPING THE TAPE WERE PERFORMED COINCIDENT WITH, AND NOT AFTER THOSE ACTIONS REQUIRED TO GET THE T-39 AIRBORNE. THE TAKE WAS READY AT ABOUT THE SAME TIME THE

## Approved For Release 2092 (47/10: MHA-ROPT 5B00326R000100200018-4

| FILE INFO       |                  |                    |                  |              |
|-----------------|------------------|--------------------|------------------|--------------|
|                 | REPF             | RODUCTION PROHIBIT | ED               |              |
| ACTION          | 1                | 6                  | 11               | 16           |
|                 |                  | 7                  | 12               | 17           |
|                 |                  | 8                  | 13               | 18           |
|                 |                  | 9<br>Ø             | 15               | 2Ø           |
| •               |                  |                    | T TIME THE AVIO  | NICS REP     |
|                 | TAPE WOULD BE RE |                    |                  |              |
| ALTHOUGH AWAR   | E THE TAKE SHOUL | D NOT BE DELA      | YED, WE ASSUMED  | THERE WAS    |
|                 |                  |                    |                  |              |
| SOME LATITUDE   | FOR JUDGEMENT    | AS TO WHAT WOU     | LU CAUSE A DELA  | I. TU ATEM   |
| OF              | SCHEDULED DEPART | TURE OF 2325Z      | AND ESTIMATED T  | IME ENROUTE  |
|                 |                  |                    |                  |              |
| FOR THE T-39    | WE DID NOT SEE   | HOW AN EXTRA       | IMENIA LINE WIN  | OIES COOLD   |
| POSSIBL SYGA JA | HULNY EFFECT, SI | NCE SCHEDULED      | ARRIVAL TIME     |              |
| WAS SIX HOUR!   | FRIOR TO SCHED   | ULED DEPARTURE     | OF               | N ANY EVENT, |
| THE MAXIMUM I   | DELAY CAUSED BY  | WAITING FOR TH     | E TAPE WAS 15-2  | Ø MINUTES.   |
| TO IMPLY THA!   | THIS WAS THE T   | OTAL CAUSE OF      | A HALF DAY DELA  | Y AT DESTIN- |
| _               | CCURATE AND GROS |                    |                  |              |
|                 |                  |                    |                  |              |
| GROUND TIME     | AT YOU D         | ID NOT MENTION     | THIS; ONLY THE   | DELAY AT     |
| AL              | SO, THE IMPLICAT | ION THAT THIS      | INFORMATION WAS  | DELIBERATE-  |
| LY CONCEALED    | IS UNWARRANTED   | IN VIEW OF OUR     | KNOWLEDGE OF R   | EF B. THE    |
| ONLY REASON     | IT WAS NOT MENTI | ONED IN REF C      | IS THAT IT WAS   | NOT, AND     |
| ST ILL IS NOT   | CONSIDERED SIGN  | DIFICANT.          | RESPONSIBILITY   |              |
| 2. CONCU        | R THAT COURIER M | OVEMENT IS OSA     |                  | HOWEVER,     |
| TOTAL TAKE M    |                  | •                  | .ITY. IT WAS CE  |              |
|                 | O BE CRITICAL OF |                    |                  |              |
| FROM SAC BY     | HAVING THEM TASK | THE 98SW IN        | ORDER TO MAKE SA | C FLIGHTS    |

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|                                                            |                              | REPRODUCTIO                            | N PROHIBITED                                                                 |                                                            |
|------------------------------------------------------------|------------------------------|----------------------------------------|------------------------------------------------------------------------------|------------------------------------------------------------|
| ACTION                                                     | 1                            | 6                                      | 11                                                                           | 16                                                         |
|                                                            | 2                            | 7                                      | 12                                                                           | 17                                                         |
|                                                            | 3                            | 8                                      | 13                                                                           | 19                                                         |
|                                                            | 5                            | 10                                     | 15                                                                           | 20                                                         |
|                                                            |                              | VENT MAC FLIGHTS<br>AC GENERALLY AWAR  |                                                                              | THE BEST TIMELI-<br>ED TO BE WRONG IN                      |
| NESS AND TO                                                | MAKE S                       | <del></del>                            | E OF WHAT APPEAR                                                             | ED TO BE WRONG IN                                          |
| NESS AND TO                                                | MAKE S                       | AC GENERALLY AWAR                      | E OF WHAT APPEAR                                                             | ED TO BE WRONG IN                                          |
| NESS AND TO<br>AN ATTEMPT T<br>HAVE BEEN QU                | MAKE S<br>O PREV<br>JESTION  | AC GENERALLY AWAR                      | E OF WHAT APPEAR<br>SENDING REF C AC<br>EY WOULD HAVE BE                     | ED TO BE WRONG IN<br>CTION TO SAC MAY<br>CEN INFORMED EVEN |
| NESS AND TO<br>AN ATTEMPT T<br>HAVE BEEN QU<br>THOUGH INFO | MAKE S O PREV JESTION ADDRES | ENT RECURRENCE.  ABLE, HOWEVER, THESE. | E OF WHAT APPEAR<br>SENDING REF C AC<br>EY WOULD HAVE BE<br>SAC LIAISON OFFI | ED TO BE WRONG IN<br>CTION TO SAC MAY<br>CEN INFORMED EVEN |

3. THE "TAKE MOVEMENT SHOW" COULD HAVE BEEN BETTER, HOWEVER YOU

OVER, OOKED THE BASIC CAUSES; A BROKEN AIRCRAFT AND LACK OF FORMAL

TASKING. TO STOP AND BRIEF THE AIR TERMINAL MANAGER ON

CARGO OR PERSON
THE NEED FOR EXPEDITIOUS MOVEMENT OF CRIE(94534 9.-

RELATIONSHIP. AND I HOPE YOU DO NOT EXPECT ME TO PLACE HIM IN THE

POSITION WHERE HE CANNOT COMMUNICATE WITH HIS PARENT COMMAND.

NEL, REFE, PARA 3, SIMPLY DOES NOT GET THE JOB DONE. THE ONLY WAY
THE SITUATION
WYE IZUATION CAN BE CORRECTED IS TO FORMALLY TASK MAC AND USAFE.

HAD THIS BEEN DONE THE AIRCRAFT THAT DEPARTED JUST PRIOR TO THE ARRIVAL OF OUR COURIER WOULD HAVE WAITED. AS IT WAS, YOU WERE TRUSTING TO PURE LUCK TO EXPECT THE COURIER TO ARRIVE IN TIME TO CATCH AN AIRCRAFT FOR WHICH HE WASN'T SCHEDULED, AND WHICH TOOK OFF THREE HOURS PRIOR TO HIS SCHEDULED FLIGHT DEPARTURE.

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| FILE INFO                             |   |              |            |    |
|---------------------------------------|---|--------------|------------|----|
|                                       |   | REPRODUCTION | PROHIBITED |    |
| ACTION                                | 1 | 6            | 11         | 16 |
|                                       | 2 | 7            | 12         | 17 |
| · · · · · · · · · · · · · · · · · · · | 3 | 8            | 13         | 18 |
|                                       | 4 | 9            | 14 .       | 19 |
|                                       | 5 | 1Ø           | 15         | 20 |

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4. IN SHORT, I AM INTERESTED IN CORRECTING THE SITUATION NO GETTING ON WITH THE JOB, BUT CANNOT ACCEPT THE THESIS THAT OUR MINIMAL DELAY CAUSED A TRAGEDY. E-2 IMPDET

S E C R E T

BT